2022 Annual Implementation Plan

for improving student outcomes

Westmeadows Primary School (0982)



Submitted for review by Jane Donaldson (School Principal) on 07 March, 2022 at 03:32 PM Endorsed by Jonathan Lowe (Senior Education Improvement Leader) on 15 March, 2022 at 04:35 PM Endorsed by Mel Wings (School Council President) on 16 March, 2022 at 02:01 PM

Self-evaluation Summary - 2022

	FISO 2.0 Dimensions	SELF EVALUATIO		
and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra-curricular programs.			
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships.			
Assessment	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment, and wellbeing capabilities.	Evolving		
	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.			
Loodorobin	The starteric direction and deployment of accounts and affect the and analysis and analysis and analysis are and analysis and analysis are an analys			
Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe, and orderly learning environment.			
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core.	Embedding		
Engagement	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school.			
	Strong relationships and active partnerships between schools and families/carers, communities, and organisations to strengthen students' participation and engagement in school.			
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Support	Responsive, tiered, and contextualised approaches and strong relationships to support student learning, wellbeing, and inclusion.			
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	Evolving		

Enter your reflective comments

Our School Review in early 2021, together with data made available to us throughout the year strongly indicated our next areas of focus. This information together with our self-evaluation of FISO 2.0 places us in the bracket of Evolving, with one exception of Leadership falling in Embedding.

Literacy and Numeracy are identified as areas requiring ongoing focus, including a need to develop Student Voice and Agency with our classrooms and across the school to further improve student outcomes.

Overall our Parent Opinion Survey, AtoSS and Staff Opinion Survey indicate that Westmeadows Primary School has a solid foundation to strengthen our relationships with our families and school community, together with ensuring that our school is a safe, supportive and outstanding learning environment for every one of our students and staff members.

Throughout the last two years of interrupted school practice due to COVID 19, we have endeavored to focus on our Professional Learning Communities to develop high quality teacher instruction through the application of implementing targeted inquiries and research. In 2021 it was identified that a proportion of students were not meeting Reading benchmarks. Through discussions with expert others (SSS) it was determined that it was important to implement a systematic synthetics phonics approach. The opportunity was presented for our school to join the "Getting it Right from the Start' research project, which we have. Teachers in Foundation to Grade 1 will participate in the Science of Language and Reading course to upskill and build teacher capacity, while teachers in Grades 2 - 6 will have the opportunity to build their knowledge in Phonemic Awareness using Heggerty as a basis to improve student outcomes. Foundation to Grade 1 classes are being explicitly taught Literacy skills using the Little Learners Love Literacy program.

Considerations for 2022

- Rebuilding the stamina and resilience of our staff and students.
- Restructure of our Organisational Model. Moving from full day PLC days to a more 'traditional structure of three hours APT which includes two hours together for each learning team. This will allow two additional 'teaching hours' per week for each class.
- Renewed rigour in implementing Classroom Observations, Learning Walks.
- Releasing our Learning Specialists from their classroom duties so that they can work in classrooms to mentor/support teachers. (2x English, 1 x Mathematics, 1 x Digital Technologies). We will need to research and implement a clear and consistent coaching model to support the needs and growth of our teachers.
- · Employing a Leading Teacher whose role will be out of the classroom.
- Focus on Student Voice and Agency narrowing in on student goal setting, feedback as well as differentiated learning.
- Implementation of Little Learners Love Literacy Program and involvement in the Getting It Right Cohort 1 Pilot Program, in order to introduce a synthetic phonics program into Westmeadows Primary School.
- Close monitoring of available student wellbeing and attendance data sets.
- Continued implementation of a Tutoring Program. Analysing data to determine selection of students and tutoring learning plans.
- Extra two classrooms added in 2022 which will involve employing additional staff, resourcing, and budget management.

The significant disruption to the 2020 and 2021 school year will require in 2022 a greater use of practice and survey data for setting and monitoring short term and long-term targets.

Documents that support this plan

FISO TEAMS.docx (0.07 MB) Inquiry Scaffold 2022.pptx (0.12 MB)

Specialist Term 1 240122.pdf (0.04 MB) Term 1 Meeting Schedule .docx (0.04 MB)

SSP Goals Targets and KIS

Goal 1	Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.				
Target 1.1	Support for the 2022 Priorities				
Key Improvement Strategy 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy				
Key Improvement Strategy 1.b Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable.				
Goal 2	To improve student voice and agency in learning.				
Target 2.1	By 2024 AtoSS positive data for Student voice and agency will increase from 77% (2019) to 82% (2024)				
Target 2.2	By 2024 AtoSS positive data for Motivation and interest will increase from 83% (2019) to 88% (2024)				
Target 2.3	By 2024 AtoSS positive data for Differentiated learning challenge will increase from 91% (2019) to 96% (2024)				
Key Improvement Strategy 2.a Setting expectations and promoting inclusion	Build teacher capacity to meet students at their learning point of need.				
Key Improvement Strategy 2.b Health and wellbeing	Develop a learning environment that engages students in purposeful and meaningful learning.				

Goal 3	To improve student outcomes in literacy.				
Target 3.1	By 2024 the percentage of students meeting or above benchmark growth in Reading (Year 3-5) will increase from 74.9% (2019) to 80% (2024).				
Target 3.2	By 2024 the percentage of students in the bottom two bands in NAPLAN Year 5 Reading will decrease from 11.9% (2019) to 5% (2024).				
Target 3.3	By 2024 the percentage of students in the top two bands in NAPLAN Year 5 Writing will increase from 16% (2019) to 32% (2024).				
Target 3.4	By 2024 the percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 40% (2019) to 55% (2024).				
Target 3.5	By 2024 the percentage of students meeting or above benchmark growth in Writing (Year 3-5) will increase from 79% (2019) to 85% (2024).				
Key Improvement Strategy 3.a Evaluating impact on learning	Build teacher capability to utilise data and a range of assessment strategies to teach to a student's point of learning.				
Key Improvement Strategy 3.b Curriculum planning and assessment	Build school capacity to evaluate the impact of teaching and learning practices on student learning growth.				
Goal 4	To improve student outcomes in numeracy.				
Target 4.1	By 2024 the percentage of students in the top two bands in NAPLAN Year 5 Numeracy will increase from 22% (2019) to 33% (2024).				
Target 4.2	By 2024 the percentage of students in the top two bands in NAPLAN Year 3 Numeracy will increase from 33% (2019) to 45 (2024).				

Target 4.3	By 2023 the percentage of students meeting or above benchmark growth in Numeracy (Year 3-5) will increase from 84.4% (2019) to 88% (2024).		
Key Improvement Strategy 4.a Curriculum planning and assessment	evelop whole school scope and sequence documents in numeracy that promote high quality teaching and learning.		
Key Improvement Strategy 4.b Building practice excellence	Build teacher practice and collaboration in the teaching of Mathematics.		

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12-month target The 12-month target is an incremental step towards meeting the 4-year target, using the same data set.
Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.	Yes	Support for the 2022 Priorities	LEARNING TARGETS - See Goal 3 Learning Targets for student achievement in Literacy See Goal 4 Learning Targets for student achievement in Numeracy. WELLBEING TARGETS - See Goal 2 Wellbeing Targets for growth in Student Wellbeing.
To improve student voice and agency in learning.	Yes	By 2024 AtoSS positive data for Student voice and agency will increase from 77% (2019) to 82% (2024).	By the end of 2022 the AtoSS positive data for Student Voice and Agency will increase from 69% (2021) to 78%.
		By 2024 AtoSS positive data for Motivation and interest will increase from 83% (2019) to 88% (2024).	By the end of 2022 AtoSS positive data for Motivation and Interest will increase from 80% (2021) to 85%.

		By 2024 AtoSS positive data for Differentiated learning challenge will increase from 91% (2019) to 96% (2024).	By the end of 2022 AtoSS positive data for Differentiated Learning Challenge will increase from 91% (2021) to 93%.
To improve student outcomes in literacy.	Yes	By 2024 the percentage of students meeting or above benchmark growth in Reading (Year 3-5) will increase from 74.9% (2019) to 80% (2024).	By the end of 2022 the percentage of students meeting or above benchmark growth in NAPLAN Reading (Year 3-5) will increase from 79% (2021) to 80% (2023). *No benchmark growth available in 2022.
		By 2024 the percentage of students in the bottom two bands in NAPLAN Year 5 Reading will decrease from 11.9% (2019) to 5% (2024).	By 2022 the percentage of students in the bottom two bands in NAPLAN Year 5 Reading will decrease from 6% (2021) to 5% (2022).
		By 2024 the percentage of students in the top two bands in NAPLAN Year 5 Writing will increase from 16% (2019) to 32% (2024).	By 2022 the percentage of students in the top two bands in NAPLAN Year 5 Writing will increase from 16% (2021) to 21% (2022).
		By 2024 the percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 40% (2019) to 55% (2024).	By 2022 the percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 50% (2021) to 52% (2022).
		By 2024 the percentage of students meeting or above benchmark growth in Writing (Year 3-5) will increase from 79% (2019) to 85% (2024).	By 2023 the percentage of students meeting or above benchmark growth in NAPLAN Writing (Years 3-5) will be maintained at or above 86%. * No benchmark growth available in 2022.
To improve student outcomes in numeracy	Yes	By 2024 the percentage of students in the top two bands in NAPLAN Year 5 Numeracy will increase from 22% (2019) to 33% (2024).	By the end of 2022 the percentage of students in the top two bands in NAPLAN Year 5 Numeracy will increase from 18% (2021) to 23% (2022).
		By 2024 the percentage of students in the top two bands in NAPLAN Year 3 Numeracy will increase from 33% (2019) to 45 (2024).	By the end of 2022 the percentage of students in the top two bands in NAPLAN Year 3 Numeracy will increase from 24% (2021) to 33% (2022).

By 2023 the percentage of students meeting or above benchmark growth in Numeracy (Year 3-5) will increase from 84.4% (2019) to 88% (2024).	By the end of 2023 the percentage of students meeting or above benchmark growth in NAPLAN Numeracy (Year 3-5) will increase from 76% (2021) to 85% (2023), No benchmark growth available for 2022.
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Goal 1	Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.			
12 Month Target 1.1	LEARNING TARGETS - See Goal 3 Learning Targets for student achievement in Literacy See Goal 4 Learning Targets for student achievement in Numeracy. WELLBEING TARGETS - See Goal 2 Wellbeing Targets for growth in Student Wellbeing.			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1 Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy	Yes		
KIS 2 Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes		

Explain why the school has selected this KIS as a focus for this year. Please reference the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line with system priorities	es for 2022.			
Goal 2	To improve student voice and agency in learning				
12 Month Target 2.1	By the end of 2022 the AtoSS positive data for Student Voice and Agency will increase from 69% (2021) to 78%				
12 Month Target 2.2	By the end of 2022 AtoSS positive data for Motivation and Interest will increase from 80% (2021) to 85%				
12 Month Target 2.3	2 Month Target 2.3 By the end of 2022 AtoSS positive data for Differentiated Learning Challenge will increase from 91% (2021) to 93%				
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 1 Setting expectations and promoting inclusion	Build teacher capacity to meet students at their learning point of need	No			
KIS 2 Health and wellbeing	Develop a learning environment that engages students in purposeful and meaningful learning.	Yes			
Explain why the school has selected this KIS as a focus for this year. Please reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	practice. Our 2021 AtoSS data confirmed this with the following overall positive % in the framework factor of Student Voice and Agency: Gr.3 - 69%, Gr 4 - 68%, Gr.5 - 69%, Gr.6 -71%. While our student leadership program consisting of School Captains, House Captains, Junior School Council and Class Captains was in place, opportunity for authentic voice across the school was not students displayed limited agency in their learning.				

Goal 3	To improve student outcomes in literacy				
12 Month Target 3.1	By the end of 2022 the percentage of students meeting or above benchmark growth in NAPLAN Reading (Year from 79% (2021) to 80% (2023). *No benchmark growth available in 2022				
12 Month Target 3.2	By 2022 the percentage of students in the bottom two bands in NAPLAN Year 5 Reading will decrease from 6% (2021) to 5% (2022)				
12 Month Target 3.3	By 2022 the percentage of students in the top two bands in NAPLAN Year 5 Writing will increase from 16% (202	1) to 21% (2022)			
12 Month Target 3.4	By 2022 the percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 50% (20	21) to 52% (2022)			
By 2023 the percentage of students meeting or above benchmark growth in NAPLAN Writing (Years 3-5) will be maintained above 86%. * No benchmark growth available in 2022.					
Key Improvement Strategies		Is this KIS selected for focus this year?			
KIS 1 Evaluating impact on learning	Build teacher capability to utilise data and a range of assessment strategies to teach to a student's point of learning	No			
KIS 2 Curriculum planning and assessment	Build school capacity to evaluate the impact of teaching and learning practices on student learning growth.	Yes			
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention. In 2022 we will continue to focus on teacher capability to analyse student data using a range of current/new data sets. In 2021 it was identified that a proportion of students were not meeting Reading benchmarks. Through discussions with expert others (SSS it was determined that it was important to implement a systematic synthetics phonics approach. The opportunity was presented for our school to join the "Getting it Right from the Start' research project, which we have. Teachers in Foundation to Grade 1 will participate in the Science of Language and Reading course to upskill and build teacher capacity, while teachers in Grades 2 – 6 will have the opportunity to build their knowledge in Phonemic Awareness using Heggerty as a basis to improve student outcomes foundation to Grade 1 classes are being explicitly taught Literacy skills using the Little Learners Love Literacy program. New assessments will be added to the English Assessment Schedule to reflect the new approaches being implemented. Using the data from these assessments, students will be monitored and selected for Tier 2 intervention where necessary.					

Goal 4	To improve student outcomes in numeracy			
12 Month Target 4.1	By the end of 2022 the percentage of students in the top two bands in NAPLAN Year 5 Numeracy will increase from 18% (2021) to 23% (2022).			
12 Month Target 4.2	By the end of 2022 the percentage of students in the top two bands in NAPLAN Year 3 Numeracy will increase from 24% (2021) to 33% (2022).			
By the end of 2023 the percentage of students meeting or above benchmark growth in NAPLAN Numeracy (Year 3-5) we from 76% (2021) to 85% (2023), No benchmark growth available for 2022.				
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 1 Curriculum planning and assessment	Develop whole school scope and sequence documents in numeracy that promote high quality teaching and learning.	No		
KIS 2 Building practice excellence	Build teacher practice and collaboration in the teaching of Mathematics.	Yes		
Explain why the school has selected this KIS as a focus for this year. Please reference the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	strategies that have a bigger impact on student learning. Whilst teams are collaborative within their planning there are still			

Define Actions, Outcomes and Activities

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.				
12 Month Target 1.1	LEARNING TARGETS - See Goal 3 Learning Targets for student achievement in Literacy See Goal 4 Learning Targets for student achievement in Numeracy. WELLBEING TARGETS - See Goal 2 Wellbeing Targets for growth in Student Wellbeing.				
KIS 1 Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy.				
Actions	- Build staff capacity in assessment and differentiation to identify and meet students' individual learning needs Develop a multi-tiered response to meet students' individual learning needs Leaders will prioritise PLC time within the weekly timetable.				
Outcomes	- Students in need of targeted academic support or intervention will be identified and a plan put in place for them Teachers will implement differentiated teaching and learning to meet student needs Leaders will support teaching staff to build assessment and differentiation practices through clear processes and professional learning.				
Success Indicators	 Our Curriculum documentation will show plans for differentiation. Formative and Summative assessments will show student learning growth. Students IEPs will describe adjustments to meet their needs, implementation and monitoring. Victorian Curriculum Teacher judgements in English and Mathematics will be used to measure target achievement. Our PLC cycles will be used to inform our planning and assessment. Notes from peer coaching, learning walks, year level planning, work programs, visible evidence in the classrooms, works samples. 				
Activities and Milestones	People Respo	nsible	Is this a PL Priority	When	Funding Streams

Implement the effective Professional Learning Communities (PLC) strategy as part of a planning, assessment, and teaching cycle to drive quality learning, instruction, and assessment practices.	✓ Assistant Principal ✓ PLC Leaders ✓ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Build the capacity of our middle level leaders to facilitate effective PLCs.	✓ Assistant Principal✓ PLC Leaders	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
Employ a staff member (0.6) to implement Levelled Literacy Intervention.	☑ Education Support ☑ Principal	☑ PLP Priority	from: Term 1 to: Term 4	\$43,821.00 Equity funding will be used
Employ Tutors to work with small, targeted groups both within and outside of the classroom. Tutors to work with identified at-risk students from various cohorts in response to data analysing. Tutors will be used to support all cohorts in F-6 in both Literacy and Numeracy.	✓ Principal✓ School Improvement Team✓ Teacher(s)✓ Wellbeing Team	☐ PLP Priority	from: Term 1 to: Term 4	\$163,319.00 Equity funding will be used
Teachers will receive point-of-need coaching around literacy and numeracy practices as delivered by our Learning Specialists. Each LS released from Classroom duties one day per week.	☑ Learning Specialist(s)	☐ PLP Priority	from: Term 1 to: Term 4	\$71,792.00
Staff will use the COMPASS Management System to track and report student learning.	☑ All Staff	☐ PLP Priority	from: Term 1 to: Term 4	\$9,500.00
Learning Walks will be regularly conducted by the Leadership Team focusing on specific target areas.	☑ Leadership Team	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00

Classroom Education Support Staff will engage in Professional Learning to develop their capacity to meet the needs of the students they are working with.		✓ Allied Health ✓ Assistant Principal ✓ Education Support	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00
Our designated High Ability Teach learning through the VHAP progra	· · · · · · · · · · · · · · · · · · ·	☑ Student Wellbeing Coordinator	☐ PLP Priority	from: Term 2 to: Term 4	\$0.00
Our whole school professional lea structure to prioritise Literacy, Nur staff.		☑ School Improvement Team	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00
KIS 2 Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most			ly the most vulnerable.	
Actions	- Establish a multi-tiered response to support students' wellbeing Establish a Staff Wellbeing FISO team.				
Outcomes	Teachers will plan for and imple Teachers will identify 'at risk' stu Our Wellbeing Team will directly	 Students will be able to explain where/who they can seek support from at school. Teachers will plan for and implement social and emotional learning within their curriculum areas. Teachers will identify 'at risk' students and refer onto relevant personnel for support. Our Wellbeing Team will directly support and monitor students. Leaders will support the continuous development, documentation, and revision of a multi-tiered response model. 			del.
Success Indicators	 Curriculum documentation will show plans for social and emotional learning. Notes from learning walks and classroom observations will show how staff are embedding social and emotional learning. e.g., Respectful Relationships. Tier 2 and Tier 3 Wellbeing supports and interventions will be documented and tracked by our Wellbeing staff member. Wellbeing data collected using the COMPASS Management system will indicate improvement. Our school's Attitudes to Schools Survey (AtoSS) will show improvement in the areas of connectedness (85%), emotional awareness and regulation (75%), psychological distress (25% high distress), resilience (35% low resilience). 			f member. 6), emotional	
Activities and Milestones		People Responsible	Is this a PL Priority?	When	Funding Streams
- Employ a 0.6 Wellbeing Teacher (0.1 Student Excellence, 0.5 We		☑ Principal	☐ PLP Priority	from: Term 1 to: Term 1	\$64,801.00

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- Implement a multi-tiered response to support students' wellbeing.	✓ Leadership Team✓ Student WellbeingCoordinator	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00
- Organise Professional Learning with wellbeing staff and other professionals to support staff to identify 'at risk' students.	✓ Leadership Team✓ Student WellbeingCoordinator	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00
- Schedule time for relevant staff to review and manage student wellbeing entries within our COMPASS management system.	✓ School Improvement Team✓ Student WellbeingCoordinator	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00
Staff will use the COMPASS Management System to track and report student wellbeing including Intervention, attendance, support from outside agencies.	☑ All Staff	☐ PLP Priority	from: Term 1 to: Term 4	\$9,500.00
Learning Walks will be regularly conducted by the Leadership Team focusing on specific target areas.	☑ All Staff ☑ Leadership Team	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00
All staff to participate in professional learning about the Respectful Relationships program	✓ All Staff ✓ SWPBS Leader/Team ✓ Wellbeing Team	☐ PLP Priority	from: Term 1 to: Term 4	\$0.00
Maintain excellent working relationships and connection to several Region staff members who will support the goals and strategies of the school eg: - SSSO Network Professionals (Psychologist, Speech Therapist), - KESO Education Field Officer - SWPB Network Leader, - School Nurse - Visiting Teacher Service	✓ All Staff ✓ Student Wellbeing Coordinator	□ PLP Priority	from: Term 1 to: Term 4	\$0.00

School Wide Positive Behaviour II	mplementation.	☑ All Staff ☑ SWPBS Leader/Team	☐ PLP Priority	from: Term 1 to: Term 4	\$2,000.00	
- Visiting Teacher Service - R - Dianella - C		✓ All Staff✓ Allied Health✓ Student WellbeingCoordinator	□ PLP Priority	from: Term 1 to: Term 4	\$0.00	
Goal 2	To improve student voice and agency in learning					
12 Month Target 2.1	By the end of 2022 the AtoSS positive data for Student Voice and Agency will increase from 69% (2021) to 78%					
12 Month Target 2.2	By the end of 2022 AtoSS positive	By the end of 2022 AtoSS positive data for Motivation and Interest will increase from 80% (2021) to 85%				
12 Month Target 2.3	By the end of 2022 AtoSS positive	e data for Differentiated Learning (Challenge will incre	ease from 91% (2021) to	93%	
KIS 1 Health and wellbeing	Develop a learning environment that engages students in purposeful and meaningful learning.					
Actions	 Establish the Students' Voice & Agency FISO team. Membership in the Student Voice & Agency COP team. Redefine the roles and responsibilities for student leaders within the school. Review and refine the curriculum plan to identify and implement authentic opportunities for students to co-design their learning. Develop a whole-school understanding of what student voice, agency and leadership in learning looks like. Strengthen the schoolwide approach to communication with parents/carers regarding their child's goals and individual learning needs. 					
Outcomes	 Student Voice and Agency FISO team is established and meets regularly. Attendance and participation in the Student Voice & Agency COP by the Principal, Assistant Principal and Middle School Leader. Documented Roles and Responsibilities for each student leadership role – School Captains, House Captains, Student Voice Agents. 					

		eam undertake whole school inqui and agency, feedback, tracking a		lent agency and le	earning e.g. whole school	
Success Indicators	- The whole school community should be able to articulate what student voice is Documented evidence of changes to practice through the Student Voice and Agency FISO inquiry Improvement in Student Voice and Agency AtoSS data Students will be able to articulate their current personal learning goals.					
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams	
Select a Student Voice and Age Establish a Student Voice and A teachers across the school. Ensure three meetings per term planner.	gency FISO Team made up of	☑ Principal ☑ School Leadership Team	□ PLP Priority	from: Term 1 to: Term 4	\$0.00	
The Student Voice and Agency Leadership Team will actively co Community of Practice (COP) w (Broadmeadows PS, Moomba P	ontribute to the Network's ith three other schools.	☑ Leadership Team ☑ Team Leader(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00	
Goal 3	To improve student outcomes in	literacy				
12 Month Target 3.1	from 79% (2021) to 80% (2023).	By the end of 2022 the percentage of students meeting or above benchmark growth in NAPLAN Reading (Year 3-5) will increase from 79% (2021) to 80% (2023). *No benchmark growth available in 2022.				
12 Month Target 3.2	By 2022 the percentage of stude	nts in the bottom two bands in NA	PLAN Year 5 Read	ling will decrease	from 6% (2021) to 5% (2022).	
12 Month Target 3.3	By 2022 the percentage of stude	By 2022 the percentage of students in the top two bands in NAPLAN Year 5 Writing will increase from 16% (2021) to 21% (2022).				
12 Month Target 3.4	By 2022 the percentage of stude	By 2022 the percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 50% (2021) to 52% (2022).				
12 Month Target 3.5	above 86%.	y 2023 the percentage of students meeting or above benchmark growth in NAPLAN Writing (Years 3-5) will be maintained at or				

KIS 1 Curriculum planning and assessment	Build school capacity to evaluate the impact of teaching and learning practices on student learning growth.					
Actions	Focus on teacher capability to analyse student data using a range of current/new data sets. Implement a systematic synthetics phonics approach across the school. Support Staff to ensure goal setting and feedback is adopted in their daily practice. Plan differentiated professional learning to meet the immediate implementation needs of teachers across the school. eg: Teachers in Grades 2 – 6 will have the opportunity to build their knowledge in Phonemic Awareness using Heggerty as a basis to improve student outcomes. Foundation to Grade 1 classes are being explicitly taught Literacy skills using the Little Learners Love Literacy program Join the "Getting it Right from the Start' research project. Teachers in Foundation to Grade 1 will participate in the Science of Language and Reading course to upskill and build teacher capacity.					
Outcomes	A closer alignment will be developed a more consistent understanding.	 Teachers will be upskilled in any new assessments to inform teaching and learning programs. A closer alignment will be developed between the Victorian Curriculum and 'Little Learners Love Literacy' sequence of learning. A more consistent understanding of benchmarking students using decodable readers. Teachers will have a clearer understanding will use consistent language in the teaching of Literacy. 				
Success Indicators	Assessment Schedules will be ad More students will be meeting be	Teachers are more knowledgeable about the data sets available to them and are using them confidently to inform teaching. Assessment Schedules will be adjusted to incorporate new assessments. More students will be meeting benchmarks in Reading and Writing. Less students will require Tier 2 intervention.				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams	
All Foundation/Grade 1 teachers to complete the SOLAR (Science of Language and Reading) Course.		✓ Learning Specialist(s) ✓ Principal ✓ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00	
- All Foundation/Grade 1 teachers to complete professional learning in the Little Learners Love Literacy Program.		✓ Learning Specialist(s) ✓ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 1	\$3,200.00 Equity funding will be used	

 Little Learners Love Literacy resources purchased and organised. Heggerty Resources purchased and organised. 		☑ Learning Specialist(s)	☐ PLP Priority	from: Term 1 to: Term 1	\$29,390.00 Equity funding will be used
- Active involvement in the Getting It Right Research Project. Including collecting baseline data, liaising with our contact, modifying classroom practice to improve student outcomes.		✓ Learning Specialist(s)✓ School Leadership Team✓ Teacher(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00
- Curriculum Day in Term 1 focused on building a deeper understanding of Reading across our school.		☑ Learning Specialist(s)	☑ PLP Priority	from: Term 1 to: Term 1	\$0.00
A Speech Pathologist employed through Speech Pathology for Schools (SPS - 0.4) will work closely with the Grade 2/3 Teachers to identify students working below level in Literacy, their specific deficits and a plan for Tier 1 and Tier 2 Intervention.		✓ Allied Health✓ Leadership Team✓ Leading Teacher(s)✓ Learning Specialist(s)	☑ PLP Priority	from: Term 1 to: Term 4	\$59,000.00 ☐ Equity funding will be used
Goal 4	To improve student outcomes in I	numeracy.			
12 Month Target 4.1	By the end of 2022 the percentage 23% (2022).	e of students in the top two bands	s in NAPLAN Year	5 Numeracy will increas	se from 18% (2021) to
12 Month Target 4.2	By the end of 2022 the percentage of students in the top two bands in NAPLAN Year 3 Numeracy will increase from 24% (2021) to 33% (2022).				se from 24% (2021) to
12 Month Target 4.3	By the end of 2023 the percentage of students meeting or above benchmark growth in NAPLAN Numeracy (Year 3-5) will increase from 76% (2021) to 85% (2023). No benchmark growth available for 2022.				
KIS 1 Building practice excellence	Build teacher practice and collaboration	oration in the teaching of Mathema	atics.		

Actions	Development of Mathematics FISO team, with a representative from Grades 2-6 teachers as well as leadership. PLC Inquiries, designed to look at teacher practice and improvement of number integration in all mathematics areas. Peer observation, coaching (Mathematics Learning Specialist) and mentoring.					
Outcomes	 Weekly (at least 5-6 times per term) T&L meetings for the whole school, looking at developing teacher capabilities with Big Ideas in Number. Support from leadership during collaborative PLC meeting times. Implementation of Multiplication Masters and Number Knowledge awards to increase student participation. Surveys of teaching staff to determine attitudes towards teaching mathematics, their own knowledge etc. 					
Success Indicators	 Improved student outcomes in Number – evidenced through ongoing assessment (MOI, Essential Assessment, Checklists, Anecdotal Records). Improved student outcomes evidenced through students receiving Multiplication Masters and Number Knowledge awards. Staff feeling more confident in the planning and teaching of mathematics (Evidenced through surveys). Collaboration – staff opinion survey. NAPLAN – increase in students meeting or exceeding benchmark growth. NAPLAN – increase in students in top two bands in Gr 3 and 5 from 2021. 					

Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
 Identification and remuneration for a Mathematics Learning Specialist. (Numeracy Leader) Development of Mathematics FISO Team with representation from each year level of the school. Regular Meetings of the Mathematics FISO Team (at least twice per term). 	✓ Leadership Team✓ Numeracy Leader✓ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 1	\$10,000.00
Professional Learning: - Regular whole school Professional Learning of all classroom teachers in Numeracy Curriculum Day in Term 2 focused on building a deeper understanding of Numeracy across our school. eg: Big Ideas Identification of appropriate research.	☑ Learning Specialist(s) ☑ Teacher(s)	☑ PLP Priority	from: Term 2 to: Term 2	\$0.00
- Ensure all classrooms are 'Mathematics Ready' using the staff developed Rubric, observations by the Mathematics Learning	☑ Learning Specialist(s) ☑ Teacher(s)	☐ PLP Priority	from: Term 1	\$2,950.00

specialist and feedback Purchase and storage of all resources.			to: Term 1	
Promotion of Mathematics to students, parents, and carers: - Mathematics overviews in Classroom newsletters Badges for Times tables Masters (3- 6) - Badges for Number Masters (F-2)	✓ Learning Specialist(s) ✓ Teacher(s)	☐ PLP Priority	from: Term 1 to: Term 4	\$500.00

Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$162,717.00	\$162,717.00	\$0.00
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$0.00	\$0.00	\$0.00
Total	\$162,717.00	\$162,717.00	\$0.00

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Employ a staff member (0.6) to implement Levelled Literacy Intervention.	\$43,821.00
Employ Tutors to work with small, targeted groups both within and outside of the classroom. Tutors to work with identified at-risk students from various cohorts in response to data analysing. Tutors will be used to support all cohorts in F-6 in both Literacy and Numeracy.	\$163,319.00
- All Foundation/Grade 1 teachers to complete professional learning in the Little Learners Love Literacy Program.	\$3,200.00
- Little Learners Love Literacy resources purchased and organised Heggerty Resources purchased and organised.	\$29,390.00
A Speech Pathologist employed through Speech Pathology for Schools (SPS - 0.4) will work closely with the Grade 2/3 Teachers to identify students working below level in Literacy, their specific deficits and a plan for Tier 1 and Tier 2 Intervention.	\$59,000.00
Totals	\$298,730.00

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Employ a staff member (0.6) to implement Levelled Literacy Intervention.	from: Term 1 to: Term 4	\$43,821.00	☑ School-based staffing
Employ Tutors to work with small- targeted groups both within and outside of the classroom. Tutors to work with identified at-risk students from various cohorts in response to data analysing. Tutors will be used to support all cohorts in F-6 in both Literacy and Numeracy.	from: Term 1 to: Term 4	\$27,306.00	☑ School-based staffing
- All Foundation/Grade 1 teachers to complete professional learning in the Little Learners Love Literacy Program.	from: Term 1 to: Term 1	\$3,200.00	☑ School-based staffing ☑ Professional development (excluding CRT costs and new FTE)
- Little Learners Love Literacy resources purchased and organised Heggerty Resources purchased and organised.	from: Term 1 to: Term 1	\$29,390.00	☑ Teaching and learning programs and resources
A Speech Pathologist employed through Speech Pathology for Schools (SPS - 0.4) will work closely with the Grade 2/3 Teachers to identify students working below level in Literacy, their specific deficits and a plan for Tier 1 and Tier 2 Intervention.	from: Term 1 to: Term 4	\$59,000.00	☑ Support services
Totals		\$162,717.00	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Totals	\$0.00

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Implement the effective Professional Learning Communities (PLC) strategy as part of a planning, assessment, and teaching cycle to drive quality learning, instruction, and assessment practices.	✓ Assistant Principal ✓ PLC Leaders ✓ Teacher(s)	from: Term 1 to: Term 4	 ✓ Moderated assessment of student learning ✓ Collaborative Inquiry/Action Research team ✓ Curriculum development 	☑ PLC/PLT Meeting	☑ PLC Initiative	☑ On-site
Build the capacity of our middle level leaders to facilitate effective PLCs.	✓ Assistant Principal ✓ PLC Leaders	from: Term 1 to: Term 4	 ✓ Collaborative Inquiry/Action Research team ✓ Peer observation including feedback and reflection ✓ Formalised PLC/PLTs 	☑ PLC/PLT Meeting	☑ PLC Initiative	☑ On-site
Employ a staff member (0.6) to implement Levelled Literacy Intervention.	☑ Education Support ☑ Principal	from: Term 1 to: Term 4	✓ Moderated assessment of student learning	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
All Foundation/Grade 1 teachers to complete the SOLAR (Science of Language and Reading) Course.	✓ Learning Specialist(s) ✓ Principal ✓ Teacher(s)	from: Term 1 to: Term 4	☑ Planning ☑ Curriculum development	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ External consultants Getting It Right from the Start Project.	☑ On-site
- All Foundation/Grade 1 teachers to complete professional learning	☑ Learning Specialist(s)	from: Term 1	☑ Collaborative Inquiry/Action Research team	☑ Formal School Meeting / Internal	☑ Literacy Leaders	☑ On-site

in the Little Learners Love Literacy Program.	☑ Teacher(s)	to: Term 1	☑ Peer observation including feedback and reflection	Professional Learning Sessions	☑ External consultants Little Learners Love Literacy	
- Active involvement in the Getting It Right Research Project. Including collecting baseline data, liaising with our contact, modifying classroom practice to improve student outcomes.	✓ Learning Specialist(s) ✓ School Leadership Team ✓ Teacher(s)	from: Term 1 to: Term 4	 ✓ Design of formative assessments ✓ Collaborative Inquiry/Action Research team 	☑ Timetabled Planning Day	☑ External consultants Getting It Right from The Start Project	☑ On-site
- Curriculum Day in Term 1 focused on building a deeper understanding of Reading across our school.	☑ Learning Specialist(s)	from: Term 1 to: Term 1	☑ Planning ☑ Collaborative Inquiry/Action Research team	☑ Whole School Pupil Free Day	☑ Numeracy leader	☑ On-site
A Speech Pathologist employed through Speech Pathology for Schools (SPS - 0.4) will work closely with the Grade 2/3 Teachers to identify students working below level in Literacy, their specific deficits and a plan for Tier 1 and Tier 2 Intervention.	✓ Allied Health ✓ Leadership Team ✓ Leading Teacher(s) ✓ Learning Specialist(s)	from: Term 1 to: Term 4	☑ Curriculum development ☑ Peer observation including feedback and reflection	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ External consultants Speech Pathology in Schools.	☑ On-site
Professional Learning: - Regular whole school Professional Learning of all classroom teachers in Numeracy.	☑ Learning Specialist(s) ☑ Teacher(s)	from: Term 2 to: Term 2	✓ Collaborative Inquiry/Action Research team✓ Curriculum development	✓ Formal School Meeting / Internal Professional Learning Sessions	☑ Numeracy leader	☑ On-site

- Curriculum Day in Term 2 focused on building a deeper understanding of Numeracy across our school. eg: Big Ideas Identification of appropriate	☑ Demonstration lessons	☑ PLC/PLT Meeting	
research.			